

**TOWN OF QUEEN CREEK**  
**Summary Schedule of Estimated Revenues and Expenditures/Expenses**  
**Fiscal Year 2020**

Fiscal Year	S c h	FUNDS									
		General Fund	Special Revenue Fund	Debt Service Fund	Capital Projects Fund	Permanent Fund	Enterprise Funds Available	Internal Service Funds	Total All Funds		
2019	Adopted/Adjusted Budgeted Expenditures/Expenses*	E	1	25,641,882	39,294,478	9,712,384	85,791,213	0	186,711,025	3,754,683	350,905,665
2019	Actual Expenditures/Expenses**	E	2	25,641,882	32,404,330	9,712,384	17,109,815	0	102,779,873	3,754,683	191,402,967
2020	Fund Balance/Net Position at July 1***		3	36,848,889	15,796,792	0	62,994,369	0	7,556,642	461,078	123,657,770
2020	Primary Property Tax Levy	B	4	8,343,197							8,343,197
2020	Secondary Property Tax Levy	B	5								0
2020	Estimated Revenues Other than Property Taxes	C	6	44,971,180	28,352,305	1,735,235	101,683,333	0	141,252,552	4,430,949	322,425,554
2020	Other Financing Sources	D	7	0	0	0	0	0	0	0	0
2020	Other Financing (Uses)	D	8	0	0	0	0	0	0	0	0
2020	Interfund Transfers In	D	9	0	8,314,476	9,894,201	17,714,490	0	47,444,083	0	83,367,250
2020	Interfund Transfers (Out)	D	10	17,837,074	19,584,064	0	591,578	0	45,354,534	0	83,367,250
2020	Reduction for Amounts Not Available:		11								
2020	Total Financial Resources Available		12	72,326,192	32,879,509	11,629,436	181,800,614	0	150,898,743	4,892,027	454,426,521
2020	Budgeted Expenditures/Expenses	E	13	27,078,621	37,595,828	11,629,436	132,854,095	0	239,400,837	4,160,101	452,718,918

**EXPENDITURE LIMITATION COMPARISON**

	2019	2020
1 Budgeted expenditures/expenses	\$ 350,905,665	\$ 452,718,918
2 Add/subtract: estimated net reconciling items		
3 Budgeted expenditures/expenses adjusted for reconciling items	350,905,665	452,718,918
4 Less: estimated exclusions		
5 Amount subject to the expenditure limitation	\$ 350,905,665	\$ 452,718,918
6 EEC expenditure limitation	\$	\$

- \* Includes Expenditure/Expense Adjustments Approved in the current year from Schedule E.
- \*\* Includes actual amounts as of the date the proposed budget was prepared, adjusted for estimated activity for the remainder of the fiscal year.
- \*\*\* Amounts on this line represent Fund Balance/Net Position amounts except for amounts not in spendable form (e.g., prepaids and inventories) or legally or contractually required to be maintained intact (e.g., principal of a permanent fund).

**TOWN OF QUEEN CREEK**  
**Tax Levy and Tax Rate Information**  
**Fiscal Year 2020**

	<b>2019</b>	<b>2020</b>
1. Maximum allowable primary property tax levy. A.R.S. §42-17051(A)	\$ <u>11,487,053</u>	\$ <u>13,145,028</u>
2. Amount received from primary property taxation in the <b>current year</b> in excess of the sum of that year's maximum allowable primary property tax levy. A.R.S. §42-17102(A)(18)	\$ <u>                    </u>	
3. Property tax levy amounts		
A. Primary property taxes	\$ <u>6,962,716</u>	\$ <u>8,343,197</u>
B. Secondary property taxes	<u>0</u>	<u>0</u>
C. Total property tax levy amounts	\$ <u>6,962,716</u>	\$ <u>8,343,197</u>
4. Property taxes collected*		
A. Primary property taxes		
(1) <b>Current</b> year's levy	\$ <u>6,874,735</u>	
(2) Prior years' levies	<u>38,851</u>	
(3) Total primary property taxes	\$ <u>6,913,586</u>	
B. Secondary property taxes		
(1) <b>Current</b> year's levy	\$ <u>0</u>	
(2) Prior years' levies	<u>0</u>	
(3) Total secondary property taxes	\$ <u>0</u>	
C. Total property taxes collected	\$ <u>6,913,586</u>	
5. Property tax rates		
A. City/Town tax rate		
(1) Primary property tax rate	<u>1.9500</u>	<u>1.9500</u>
(2) Secondary property tax rate	<u>          </u>	<u>          </u>
(3) Total city/town tax rate	<u>1.9500</u>	<u>1.9500</u>
B. Special assessment district tax rates		
Secondary property tax rates - As of the date the proposed budget was prepared, the city/town was operating <u>102</u> special assessment districts for which secondary property taxes are levied. For information pertaining to these special assessment districts and their tax rates, please contact the city/town.		

\* Includes actual property taxes collected as of the date the proposed budget was prepared, plus estimated property tax collections for the remainder of the fiscal year.

**TOWN OF QUEEN CREEK**  
**Revenues Other Than Property Taxes**  
**Fiscal Year 2020**

SOURCE OF REVENUES	ESTIMATED REVENUES 2019	ACTUAL REVENUES* 2019	ESTIMATED REVENUES 2020
<b>GENERAL FUND</b>			
<b>Local taxes</b>			
City Sales Tax	\$ 17,604,120	\$ 18,807,642	\$ 21,335,300
Construction Sales Tax	3,972,970	4,871,250	4,888,900
<b>Licenses and permits</b>			
Business Licenses	87,420	87,420	89,100
Liquor License	10,000	10,000	10,200
Building Revenue	3,892,400	5,392,400	5,398,400
<b>Intergovernmental</b>			
State Sales Tax	3,871,400	3,871,400	4,490,100
Urban Revenue Sharing	4,699,000	4,699,000	5,510,900
<b>Charges for services</b>			
Recreation User Fees	529,740	529,740	545,600
<b>Interest on investments</b>			
Interest Income	469,279	266,770	266,800
<b>Miscellaneous</b>			
Telecommunications	154,500	154,500	157,600
Building Lease Revenue	56,700	56,700	57,800
Gas Franchises	105,622	105,622	110,900
Cable Licenses	245,960	308,205	323,600
Miscellaneous	101,500	101,500	103,500
Departmental Support Revenue	1,872,805	1,632,991	1,682,480
<b>Total General Fund</b>	<b>\$ 37,673,416</b>	<b>\$ 40,895,140</b>	<b>\$ 44,971,180</b>
<b>SPECIAL REVENUE FUNDS</b>			
<b>Highway User Revenue Fund</b>			
Highway Users Revenue	\$ 2,531,700	\$ 2,531,700	\$ 2,542,900
Pinal County Taxes	22,860	22,860	23,600
Vehicle License Tax	1,600,800	1,600,800	1,804,700
Interest Income	-	-	-
<b>Total Highway User Revenue Fund</b>	<b>\$ 4,155,360</b>	<b>\$ 4,155,360</b>	<b>\$ 4,371,200</b>
<b>Municipal Town Center Fund</b>			
City Sales Tax	\$ 802,990	\$ 859,200	\$ 1,005,830
Signage Revenue	20,000	20,000	20,000
Interest Income	21,000	21,000	21,000
<b>Total Municipal Town Center Fund</b>	<b>\$ 843,990</b>	<b>\$ 900,200</b>	<b>\$ 1,046,830</b>
<b>Construction Sales Tax Fund</b>			
2% Construction Sales Tax	\$ 3,972,970	\$ 4,871,250	\$ 4,888,900
<b>Total Construction Sales Tax Fund</b>	<b>\$ 3,972,970</b>	<b>\$ 4,871,250</b>	<b>\$ 4,888,900</b>
<b>Grants &amp; Contingency Fund</b>			
Grants	\$ 1,927,300	\$ -	\$ 2,000,000
Contingency	-	-	-
<b>Total Grants &amp; Contingency Fund</b>	<b>1,927,300</b>	<b>-</b>	<b>2,000,000</b>
<b>Parks Development Fund</b>			
Parks Development Fee	\$ 2,975,250	\$ 3,719,063	\$ 2,813,154
3rd Party Contributions	1,000,000	1,000,000	0
Interest Income	21,500	21,500	20,000
Miscellaneous	-	-	295,840

**TOWN OF QUEEN CREEK**  
**Revenues Other Than Property Taxes**  
**Fiscal Year 2020**

SOURCE OF REVENUES	ESTIMATED REVENUES 2019	ACTUAL REVENUES* 2019	ESTIMATED REVENUES 2020
<b>Total Parks Development Fund</b>	\$ 3,996,750	\$ 4,740,563	\$ 3,128,994
<b>Town Buildings Fund</b>			
Town Building & Vehicle Development Fee	\$ 467,550	\$ 584,438	70,665
Interest Income	19,350	19,350	27,750
<b>Total Town Buildings Fund</b>	\$ 486,900	\$ 603,788	\$ 98,415
<b>Transportation Development Fee Fund</b>			
Transportation Development Impact Fee	\$ 1,314,870	\$ 1,643,588	2,121,906
Interest Income	5,000	5,000	-
<b>Total Transportation Development Fee Fund</b>	\$ 1,319,870	\$ 1,648,588	\$ 2,121,906
<b>Library Development Fee Fund</b>			
Library Development Impact Fee	\$ 584,500	\$ 730,625	\$ 155,392
Interest Income	20,000	20,000	20,000
<b>Total Library Development Fee Fund</b>	\$ 604,500	\$ 750,625	\$ 175,392
<b>Public Safety Development Fee Fund</b>			
Public Safety Development Fees	\$ 178,460	\$ 223,075	\$ 172,936
Interest Income	10,000	10,000	-
<b>Total Public Safety Development Fee Fund</b>	\$ 188,460	\$ 233,075	\$ 172,936
<b>Emergency Services Fund</b>			
City Sales Tax	\$ 2,182,500	\$ 2,324,538	\$ 2,666,900
Construction Sales Tax	507,190	608,910	611,100
County Island Fire District	1,713,200	1,493,447	1,493,400
Fire Inspections	75,000	75,000	76,500
PSPRS Premium Tax Credit	100,000	100,000	102,000
ROI Utility Revenue	2,468,100	2,468,100	2,835,055
IGA - School District	64,000	64,000	65,300
Wildland Reimbursement	65,000	65,000	66,300
Miscellaneous	23,000	23,000	23,400
<b>Total Emergency Services Fund</b>	\$ 7,197,990	\$ 7,221,995	\$ 7,939,955
<b>Fire Development Fee Fund</b>			
Fire Development Fees	\$ 481,680	\$ 602,100	\$ 875,277
Interest Income	12,100	12,100	-
<b>Total Fire Development Fee Fund</b>	\$ 493,780	\$ 614,200	\$ 875,277
<b>Streetlight Improvement Districts</b>			
Special Assessment	\$ 700,000	\$ 400,000	\$ 700,000
Interest Income	-	-	-
<b>Total Streetlight Improvement Districts</b>	\$ 700,000	\$ 400,000	\$ 700,000
<b>Community Events Fund</b>			
Contributions/Donations	\$ 74,650	\$ 74,650	\$ 75,000
<b>Total Community Events Fund</b>	\$ 74,650	\$ 74,650	\$ 75,000
<b>Horseshoe Park &amp; Equestrian Center (HPEC) Fund</b>			
Park Revenues	\$ 742,570	\$ 742,570	\$ 757,500
<b>Total HPEC Fund</b>	\$ 742,570	\$ 742,570	\$ 757,500
<b>Total Special Revenue Funds</b>	\$ 26,705,090	\$ 26,956,864	\$ 28,352,305
<b>DEBT SERVICE FUNDS</b>			
<b>Special Assessment Fund</b>			
Property Assessments	\$ 1,702,407	\$ 1,746,622	\$ 1,735,235
Interest Income	-	-	-

**TOWN OF QUEEN CREEK**  
**Revenues Other Than Property Taxes**  
**Fiscal Year 2020**

SOURCE OF REVENUES	ESTIMATED REVENUES 2019	ACTUAL REVENUES* 2019	ESTIMATED REVENUES 2020
<b>Total Special Assessment Fund</b>	\$ 1,702,407	\$ 1,746,622	\$ 1,735,235
<b>Total Debt Service Funds</b>	\$ 1,702,407	\$ 1,746,622	\$ 1,735,235
<b>CAPITAL PROJECTS FUNDS</b>			
<b>Drainage &amp; Transportation Fund</b>			
Developer Contribution	\$ -	\$ -	\$ -
Reimbursement from Government Agency	\$ 4,277,000	\$ 4,277,000	\$ 11,683,333
Developer Contribution	-	-	-
Other Funding	22,000,000	10,000,000	90,000,000
Bond Proceeds	-	-	-
<b>Total Drainage &amp; Transportation Fund</b>	\$ 26,277,000	\$ 14,277,000	\$ 101,683,333
<b>Total Capital Projects Funds</b>	\$ 26,277,000	\$ 14,277,000	\$ 101,683,333
<b>INTERNAL SERVICE FUNDS</b>			
<b>Healthcare Self-Insurance</b>			
Premiums	\$ 4,055,761	\$ 4,055,761	\$ 4,270,949
Stop Loss Reimbursement	150,000	150,000	150,000
Interest Income	10,000	10,000	10,000
<b>Total Healthcare Self-Insurance</b>	\$ 4,215,761	\$ 4,215,761	\$ 4,430,949
<b>ENTERPRISE FUNDS</b>			
<b>Sewer Utility Funds</b>			
User Fees	\$ 6,741,250	\$ 6,741,250	\$ 7,046,670
Developer Contribution	-	-	-
Capacity Fee	4,045,270	4,854,324	2,632,192
Interest Income	198,500	325,772	283,900
<b>Total Sewer Utility</b>	\$ 10,985,020	\$ 11,921,346	\$ 9,962,762
<b>Water Fund</b>			
Water Revenues/User Fees	\$ 21,906,891	\$ 21,906,891	\$ 25,140,415
Capacity Fee	3,993,930	4,593,020	2,199,067
Miscellaneous	358,895	358,895	404,998
Interest Income	339,000	504,692	394,692
Other Funding	-	49,930,000	100,000,000
<b>Total Water Fund</b>	\$ 26,598,716	\$ 77,293,498	\$ 128,139,172
<b>Solid Waste Fund</b>			
User Fees	\$ 2,659,194	\$ 2,659,194	\$ 2,935,058
Recycling	20,000	20,000	21,000
Cart Fees	153,000	153,000	189,000
Interest Income	1,500	1,500	5,560
Miscellaneous	26,000	26,000	-
<b>Total Solid Waste</b>	\$ 2,859,694	\$ 2,859,694	\$ 3,150,618
<b>Total Enterprise Funds</b>	\$ 40,443,430	\$ 92,074,538	\$ 141,252,552
<b>TOTAL ALL FUNDS</b>	\$ 137,017,104	\$ 180,165,925	\$ 322,425,554

\* Includes actual revenues recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated revenues for the remainder of the fiscal year.

**TOWN OF QUEEN CREEK**  
**Other Financing Sources/(Uses) and Interfund Transfers**  
**Fiscal Year 2020**

FUND	OTHER FINANCING 2020		INTERFUND TRANSFERS 2020	
	SOURCES	(USES)	IN	(OUT)
<b>GENERAL FUND</b>				
Debt Service	\$	\$	\$	\$ 6,213,398
Interfund Loan				
Infrastructure (CIP)				3,924,200
Emergency Services Fund				5,006,018
Horseshoe Park & Equestrian Center Fund				1,124,448
HURF				1,544,010
Community Events				25,000
<b>Total General Fund</b>	\$ -	\$ -	\$ -	\$ 17,837,074
<b>SPECIAL REVENUE FUNDS</b>				
Library Development Fee Fund	\$	\$	\$	\$ 232,890
Emergency Services Fund			5,006,018	1,080,000
Grants Fund				
Parks Development			550,000	512,916
Public Safety Development Fee Fund				140,250
Town Buildings & Vehicles Development Fee				290,100
Fire Development Fee Fund				3,417,863
Transportation Development Fund				10,169,858
Construction Sales Tax				2,782,964
Town Center				398,775
HURF			1,544,010	263,953
Community Events			90,000	
Horseshoe Park & Equestrian Center Fund			1,124,448	294,495
<b>Total Special Revenue Funds</b>	\$ -	\$ -	\$ 8,314,476	\$ 19,584,064
<b>DEBT SERVICE FUNDS</b>				
Special Assessment Fund	\$	\$	\$	\$
Debt Service			9,894,201	
<b>Total Debt Service Funds</b>	\$ -	\$ -	\$ 9,894,201	\$ -
<b>CAPITAL PROJECTS FUNDS</b>				
Transportation CIP	\$	\$	\$ 13,714,490	\$ 591,578
General CIP			4,000,000	
<b>Total Capital Projects Funds</b>	\$ -	\$ -	\$ 17,714,490	\$ 591,578
<b>ENTERPRISE FUNDS</b>				
Water Fund	\$	\$	\$ 591,578	\$ 21,407,223
Water Capacity				5,316,366
Water CIP			18,348,724	
Water Debt			5,742,438	
Sewer/Wastewater Fund			1,497,971	11,688,071
Sewer/Wastewater Capacity				6,942,874
Sewer/Wastewater CIP			18,238,245	
Sewer/Wastewater Debt			3,025,127	
<b>Total Enterprise Funds</b>	\$ -	\$ -	\$ 47,444,083	\$ 45,354,534
<b>TOTAL ALL FUNDS</b>	\$ -	\$ -	\$ 83,367,250	\$ 83,367,250

**TOWN OF QUEEN CREEK**  
**Expenditures/Expenses by Fund**  
**Fiscal Year 2020**

FUND/DEPARTMENT	ADOPTED BUDGETED EXPENDITURES/ EXPENSES 2019	EXPENDITURE/ EXPENSE ADJUSTMENTS APPROVED 2019	ACTUAL EXPENDITURES/ EXPENSES* 2019	BUDGETED EXPENDITURES/ EXPENSES 2020
<b>GENERAL FUND</b>				
Town Council	\$ 431,085	\$ -	\$ 431,085	\$ 439,120
Town Manager	1,065,347	33,482	1,098,829	1,098,102
Legal Services	465,000	-	465,000	465,000
Town Clerk	284,295	-	284,295	268,922
Finance	2,336,798	(11,316)	2,325,482	2,469,288
Workforce & Technology	3,127,351	530,428	3,657,779	4,082,656
Communications, Marketing & Recreation	1,948,791	540,238	2,489,029	2,419,059
Economic Development	828,889	14,489	843,378	902,931
Development Services	3,102,206	236,024	3,338,230	3,534,044
Public Works	5,573,326	419,939	5,993,265	6,887,374
Centralized Services	2,911,543	1,803,967	4,715,510	4,512,125
<b>Total General Fund</b>	<b>\$ 22,074,631</b>	<b>\$ 3,567,251</b>	<b>\$ 25,641,882</b>	<b>\$ 27,078,621</b>
<b>SPECIAL REVENUE FUNDS</b>				
<b>HURF</b>				
Public Works	\$ 5,484,051	\$ 294,210	\$ 5,778,261	\$ 5,651,257
<b>Municipal Town Center Fund</b>				
Economic Development	939,200	(34,427)	904,773	874,900
<b>Streetlight Improvement District</b>				
General Operations	700,000	-	600,000	700,000
<b>Grants &amp; Contingency Fund</b>				
General Operations	2,000,000	-	-	2,000,000
<b>Construction Sales Tax Fund</b>				
Capital	772,758	(49,076)	723,682	317,900
<b>Parks Development Fund</b>				
Comm, Marketing & Recreation	7,600,000	1,275,007	8,875,007	6,090,148
Carryforward Allowance			(4,790,148)	
<b>Town Buildings &amp; Vehicles Fund</b>				
General Operations	-	6,156	6,156	-
<b>Transportation Development Fund</b>				
Public Works	26,161	(20,111)	6,050	-
<b>Library Development Fund</b>				
Comm, Marketing & Recreation	-	20,624	20,624	-
<b>Public Safety Development Fund</b>				
Emergency Management Services	-	65,823	65,823	-
<b>Fire Development Fund</b>				
Emergency Management Services	-	335,385	335,385	-
<b>Emergency Services Fund</b>				
Emergency Management Services	17,877,120	334,616	18,211,736	20,209,170
<b>Community Events Fund</b>				
Comm, Marketing & Recreation	164,650	-	164,650	165,000
<b>HPEC Fund</b>				
Economic Development	1,968,467	(466,136)	1,502,331	1,587,453
<b>LTAf</b>				
Public Works		-		-
<b>Total Special Revenue Funds</b>	<b>\$ 37,532,407</b>	<b>\$ 1,762,071</b>	<b>\$ 32,404,330</b>	<b>\$ 37,595,828</b>
<b>DEBT SERVICE FUNDS</b>				
<b>Special Assessment Fund</b>				
General Operations	\$ 1,765,910	\$ 143,588	\$ 1,909,498	\$ 1,735,235
<b>Debt Service Fund</b>				
General Operations	7,802,886	-	7,802,886	9,894,201
<b>Total Debt Service Funds</b>	<b>\$ 9,568,796</b>	<b>\$ 143,588</b>	<b>\$ 9,712,384</b>	<b>\$ 11,629,436</b>

**TOWN OF QUEEN CREEK**  
**Expenditures/Expenses by Fund**  
**Fiscal Year 2020**

FUND/DEPARTMENT	ADOPTED BUDGETED EXPENDITURES/ EXPENSES 2019	EXPENDITURE/ EXPENSE ADJUSTMENTS APPROVED 2019	ACTUAL EXPENDITURES/ EXPENSES* 2019	BUDGETED EXPENDITURES/ EXPENSES 2020
<b>CAPITAL PROJECTS FUNDS</b>				
<b>Drainage &amp; Transportation</b>				
Public Works	\$ 84,251,710	\$ (7,119,662)	\$ 77,132,048	\$ 121,883,321
Carryforward Allowance			(61,710,624)	
<b>General CIP -</b>				
General Operations	7,156,657	1,502,508	8,659,165	10,970,774
Carryforward Allowance			(6,970,774)	
<b>Total Capital Projects Funds</b>	<b>\$ 91,408,367</b>	<b>\$ (5,617,154)</b>	<b>\$ 17,109,815</b>	<b>\$ 132,854,095</b>
<b>ENTERPRISE FUNDS</b>				
<b>Sewer/Wastewater Funds</b>				
Sewer Operating	\$ 4,310,014	\$ 4,401	\$ 4,314,415	\$ 4,200,650
Sewer Capacity	-	75,000	75,000	-
Sewer Capital	26,523,143	2,866,116	29,389,259	38,559,409
Sewer Debt	3,173,902	-	3,173,902	392,700
Carryforward Allowance			(20,321,164)	
<b>Subtotal Sewer/Wastewater</b>	<b>\$ 34,007,059</b>	<b>\$ 2,945,517</b>	<b>\$ 16,631,412</b>	<b>\$ 43,152,759</b>
<b>Water Funds</b>				
Water Operating	16,866,892	70,769,842	87,636,734	72,543,299
Water Capacity	-	105,213	105,213	-
Water Capital	28,107,557	25,172,390	53,279,947	61,958,712
Water Debt	5,627,224	-	5,627,224	58,374,865
Carryforward Allowance			(63,609,988)	
<b>Subtotal Water</b>	<b>\$ 50,601,673</b>	<b>\$ 96,047,445</b>	<b>\$ 83,039,130</b>	<b>\$ 192,876,876</b>
<b>Solid Waste Fund</b>	<b>2,948,531</b>	<b>160,800</b>	<b>3,109,331</b>	<b>3,371,202</b>
<b>Total Enterprise Funds</b>	<b>\$ 87,557,263</b>	<b>\$ 99,153,762</b>	<b>\$ 102,779,873</b>	<b>\$ 239,400,837</b>
<b>INTERNAL SERVICE FUNDS</b>				
<b>Healthcare / Self-Insurance Fund</b>				
Healthcare	\$ 3,754,683	\$ -	\$ 3,754,683	\$ 4,160,101
<b>Subtotal Healthcare</b>	<b>\$ 3,754,683</b>	<b>\$ -</b>	<b>\$ 3,754,683</b>	<b>\$ 4,160,101</b>
<b>Total Internal Service Funds</b>	<b>\$ 3,754,683</b>	<b>\$ -</b>	<b>\$ 3,754,683</b>	<b>\$ 4,160,101</b>
<b>TOTAL ALL FUNDS</b>	<b>\$ 251,896,147</b>	<b>\$ 99,009,518</b>	<b>\$ 191,402,967</b>	<b>\$ 452,718,918</b>

\* Includes actual expenditures/expenses recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated expenditures/expenses for the remainder of the fiscal year.



**TOWN OF QUEEN CREEK**  
**Expenditures/Expenses by Department**  
**Fiscal Year 2020**

<b>DEPARTMENT/FUND</b>	<b>ADOPTED BUDGETED EXPENDITURES/ EXPENSES</b>	<b>EXPENDITURE/ EXPENSE ADJUSTMENTS APPROVED</b>	<b>ACTUAL EXPENDITURES/ EXPENSES*</b>	<b>BUDGETED EXPENDITURES/ EXPENSES</b>
	<b>2019</b>	<b>2019</b>	<b>2019</b>	<b>2020</b>
<b>Town Council</b>				
General Fund	\$ 431,085	\$ -	\$ 431,085	\$ 439,120
<b>Town Council Total</b>	<b>\$ 431,085</b>	<b>\$ -</b>	<b>\$ 431,085</b>	<b>\$ 439,120</b>
<b>Town Manager</b>				
General Fund	\$ 1,065,347	\$ 33,482	\$ 1,098,829	\$ 1,098,102
<b>Town Manager Total</b>	<b>\$ 1,065,347</b>	<b>\$ 33,482</b>	<b>\$ 1,098,829</b>	<b>\$ 1,098,102</b>
<b>Legal Services</b>				
General Fund	\$ 465,000	\$ -	\$ 465,000	\$ 465,000
<b>Legal Services Total</b>	<b>\$ 465,000</b>	<b>\$ -</b>	<b>\$ 465,000</b>	<b>\$ 465,000</b>
<b>Town Clerk</b>				
General Fund	\$ 284,295	\$ -	\$ 284,295	\$ 268,922
<b>Town Clerk Total</b>	<b>\$ 284,295</b>	<b>\$ -</b>	<b>\$ 284,295</b>	<b>\$ 268,922</b>
<b>Finance</b>				
General Fund	\$ 2,336,798	\$ (11,316)	\$ 2,325,482	\$ 2,469,288
<b>Finance Total</b>	<b>\$ 2,336,798</b>	<b>\$ (11,316)</b>	<b>\$ 2,325,482</b>	<b>\$ 2,469,288</b>
<b>Communications, Marketing &amp; Recreation</b>				
General Fund	\$ 1,948,791	\$ 540,238	\$ 2,489,029	\$ 2,419,059
Parks Development Fund	7,600,000	1,275,007	4,084,859	6,090,148
Library Development Fund	0	20,624	20,624	0
Community Events Fund	164,650	-	164,650	165,000
<b>Communications, Marketing &amp;</b>	<b>\$ 9,713,441</b>	<b>\$ 1,835,869</b>	<b>\$ 6,759,162</b>	<b>\$ 8,674,207</b>
<b>Development Services</b>				
General Fund	\$ 3,102,206	\$ 236,024	\$ 3,338,230	\$ 3,534,044
<b>Development Services Total</b>	<b>\$ 3,102,206</b>	<b>\$ 236,024</b>	<b>\$ 3,338,230</b>	<b>\$ 3,534,044</b>
<b>Public Works</b>				
General Fund	\$ 5,573,326	\$ 419,939	\$ 5,993,265	\$ 6,887,374
HURF	5,484,051	294,210	5,778,261	5,651,257
Solid Waste Fund	2,948,531	160,800	3,109,331	3,371,202
LTAFF	-	-	-	-
Transportation Development Fund	26,161	(20,111)	6,050	-
Drainage & Transportation Fund	84,251,710	(7,119,662)	15,421,424	121,883,321
<b>Public Works Total</b>	<b>\$ 98,283,779</b>	<b>\$ (6,264,824)</b>	<b>\$ 30,308,331</b>	<b>\$ 137,793,154</b>
<b>Workforce &amp; Technology</b>				
General Fund	\$ 3,127,351	\$ 530,428	\$ 3,657,779	\$ 4,082,656
<b>Workforce &amp; Technology Total</b>	<b>\$ 3,127,351</b>	<b>\$ 530,428</b>	<b>\$ 3,657,779</b>	<b>\$ 4,082,656</b>
<b>Economic Development</b>				
General Fund	\$ 828,889	\$ 14,489	\$ 843,378	\$ 902,931
Municipal Town Center Fund	939,200	(34,427)	904,773	874,900
Horseshoe Park Fund	1,968,467	(466,136)	1,502,331	1,587,453
<b>Economic Development Total</b>	<b>\$ 3,736,556</b>	<b>\$ (486,074)</b>	<b>\$ 3,250,482</b>	<b>\$ 3,365,284</b>

**TOWN OF QUEEN CREEK**  
**Expenditures/Expenses by Department**  
**Fiscal Year 2020**

<b>DEPARTMENT/FUND</b>	<b>ADOPTED BUDGETED EXPENDITURES/ EXPENSES</b>	<b>EXPENDITURE/ EXPENSE ADJUSTMENTS APPROVED</b>	<b>ACTUAL EXPENDITURES/ EXPENSES*</b>	<b>BUDGETED EXPENDITURES/ EXPENSES</b>
	<b>2019</b>	<b>2019</b>	<b>2019</b>	<b>2020</b>
<b>Emergency Management Services (EMS)</b>				
Emergency Services Fund	\$ 17,877,120	\$ 334,616	\$ 18,211,736	\$ 20,209,170
Public Safety Development Fund	-	65,823	65,823	-
Fire Development Fund	-	335,385	335,385	-
<b>EMS Total</b>	<b>\$ 17,877,120</b>	<b>\$ 735,824</b>	<b>\$ 18,612,944</b>	<b>\$ 20,209,170</b>
<b>Utilities Department</b>				
Sewer Utility Fund	\$ 4,310,014	\$ 4,401	\$ 4,314,415	\$ 4,200,650
Sewer Capacity Fund	-	75,000	75,000	-
Sewer Capital Fund	26,523,143	2,866,116	29,389,259	38,559,409
Sewer Debt Fund	3,173,902	-	3,173,902	392,700
Carryforward Allowance			(20,321,164)	
Water Operating Fund	16,866,892	70,769,842	87,636,734	72,543,299
Water Capacity Fund	-	105,213	105,213	-
Water Capital Fund	28,107,557	25,172,390	53,279,947	61,958,712
Water Debt Fund	5,627,224	-	5,627,224	58,374,865
Carryforward Allowance			(63,609,988)	
<b>Utilities Department Total</b>	<b>\$ 84,608,732</b>	<b>\$ 98,992,962</b>	<b>\$ 99,670,542</b>	<b>\$ 236,029,635</b>
<b>Centralized Services/General Operations</b>				
General Fund	\$ 2,911,543	\$ 1,803,967	\$ 4,715,510	\$ 4,512,125
General CIP	7,156,657	1,502,508	1,688,391	10,970,774
Construction Sales Tax	772,758	(49,076)	723,682	317,900
Town Buildings & Vehicle Develop	-	6,156	6,156	-
Grants & Contingency Fund	2,000,000	-	0	2,000,000
Streetlight Improvement Districts	700,000	-	600,000	700,000
Special Assessments Fund	1,765,910	143,588	1,909,498	1,735,235
Debt Service Fund	7,802,886	-	7,802,886	9,894,201
Healthcare / Self-Insurance	3,754,683	-	3,754,683	4,160,101
<b>Centralized Services/General Operations Total</b>	<b>\$ 26,864,437</b>	<b>\$ 3,407,143</b>	<b>\$ 21,200,806</b>	<b>\$ 34,290,336</b>
<b>Total All Departments</b>	<b>\$ 251,896,147</b>	<b>\$ 99,009,518</b>	<b>\$ 191,402,967</b>	<b>\$ 452,718,918</b>

**TOWN OF QUEEN CREEK**  
**Full-Time Employees and Personnel Compensation**  
**Fiscal Year 2020**

FUND	Full-Time Equivalent (FTE)	Employee Salaries and Hourly Costs	Retirement Costs	Healthcare Costs	Other Benefit Costs	Total Estimated Personnel Compensation
	2020	2020	2020	2020	2020	2020
<b>GENERAL FUND</b>						
Town Council	7.00	\$ 205,266	\$ -	\$ 69,765	\$ 46,189	= \$ 321,220
Town Manager	6.00	778,695	96,167	63,055	88,285	= 1,026,202
Town Clerk	2.00	195,597	23,652	13,028	16,365	= 248,642
Finance	16.20	1,490,249	177,782	152,107	129,080	= 1,949,218
Communications, Marketing & Rec	21.63	1,271,605	126,302	84,985	125,602	= 1,608,494
Development Services	26.58	2,228,164	262,807	297,925	238,653	= 3,027,549
Public Works	45.86	2,835,571	327,254	472,368	322,671	= 3,957,864
Workforce & Technology	11.40	1,121,260	133,282	115,116	97,738	= 1,467,396
Economic Development	4.10	444,874	53,902	37,852	40,168	= 576,796
Non-Departmental		-				= -
<b>Total General Fund</b>	<b>140.77</b>	<b>\$ 10,571,281</b>	<b>\$ 1,201,148</b>	<b>\$ 1,306,201</b>	<b>\$ 1,104,751</b>	<b>= \$ 14,183,381</b>
<b>SPECIAL REVENUE FUNDS</b>						
Emergency Services	65.00	\$ 6,168,452	\$ 746,703	\$ 733,606	\$ 751,897	= \$ 8,400,658
HPEC	7.00	517,610	57,012	64,646	66,031	= 705,299
HURF	18.00	1,131,121	123,751	195,149	133,586	= 1,583,607
<b>Total Special Revenue Funds</b>	<b>90.00</b>	<b>\$ 7,817,183</b>	<b>\$ 927,466</b>	<b>\$ 993,401</b>	<b>\$ 951,514</b>	<b>= \$ 10,689,564</b>
<b>Capital Funds</b>						
Drainage & Transportation	7.40	\$ 574,067	\$ 68,677	\$ 60,002	\$ 62,187	= \$ 764,933
<b>ENTERPRISE FUNDS</b>						
Sewer Utility Fund	7.50	\$ 461,413	\$ 52,982	\$ 81,165	\$ 56,490	= \$ 652,050
Water Fund	60.75	4,599,026	523,807	656,597	513,844	= 6,293,274
Solid Waste Fund	5.05	351,074	42,200	59,334	34,615	= 487,223
<b>Total Enterprise Funds</b>	<b>73.30</b>	<b>\$ 5,411,513</b>	<b>\$ 618,989</b>	<b>\$ 797,096</b>	<b>\$ 604,949</b>	<b>= \$ 7,432,547</b>
<b>TOTAL ALL FUNDS</b>	<b>311.47</b>	<b>\$ 24,374,044</b>	<b>\$ 2,816,280</b>	<b>\$ 3,156,700</b>	<b>\$ 2,723,401</b>	<b>= \$ 33,070,425</b>